

990

Return of Organization Exempt From Income Tax

OMB No. 1545-

0047 2023

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

A For the 2023 calendar year, or tax year beginning 01-01-2023, and ending 12-31-2023

- B Check if applicable: Address change, Name change, Initial return, Final return/terminated, Amended return, Application pending

C Name of organization: CROSSROADS RHODE ISLAND. Doing business as. Number and street (or P.O. box if mail is not delivered to street address) Room/suite: 160 BROAD STREET. City or town, state or province, country, and ZIP or foreign postal code: PROVIDENCE, RI 02903

D Employer identification number: 05-0259094. E Telephone number: (401) 521-2255. G Gross receipts \$ 31,264,675

F Name and address of principal officer: MICHELLE WILCOX, 160 BROAD STREET, PROVIDENCE, RI 02903

H(a) Is this a group return for subordinates? No. H(b) Are all subordinates included? No. H(c) Group exemption number

I Tax-exempt status: 501(c)(3)

J Website: WWW.CROSSROADSRI.ORG

K Form of organization: Corporation

L Year of formation: 1929. M State of legal domicile: RI

Part I Summary

Activities & Governance

Revenue

Expenses

Net Assets or Fund Balances

Table with 3 columns: Description, Prior Year, Current Year. Rows include mission statement, membership counts, revenue (24,912,473), expenses (20,566,288), and net assets (40,041,103).

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Sign Here: Signature of officer MICHELLE WILCOX, Date 2024-07-29

Paid Preparer Use Only: Print/Type preparer's name, Preparer's signature, Date 2024-07-26, Firm's name KAHN LITWIN RENZA & CO LTD, Firm's address 951 NORTH MAIN STREET, PROVIDENCE, RI 02904

May the IRS discuss this return with the preparer shown above? See Instructions. Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . [X]

1 Briefly describe the organization's mission:

THE CORE MISSION OF THE ORGANIZATION IS TO ASSIST HOMELESS OR AT-RISK INDIVIDUALS AND FAMILIES SECURE STABLE HOMES. THIS IS ACCOMPLISHED BY PROVIDING A RANGE OF SERVICES INCLUDING HOUSING, BASIC NEEDS, SHELTER, CASE MANAGEMENT, REFERRALS, EDUCATION AND EMPLOYMENT SERVICES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . [ ] Yes [X] No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . [ ] Yes [X] No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 7,448,559 including grants of \$ ) (Revenue \$ 115,932 )

SHELTER AND ASSESSMENT - HOUSING PROBLEM SOLVING AND SHELTER. HOUSING PROBLEM SOLVING IS A RELATIVELY NEW APPROACH THAT PREVENTS AT-RISK PEOPLE FROM BECOMING HOMELESS BY FACILITATING CLIENT-CENTERED CONVERSATIONS THAT HELP THEM EXPLORE FLEXIBLE, SAFE AND COST-EFFECTIVE SOLUTIONS TO ENDING THEIR HOUSING CRISIS. IN 2023, CROSSROADS PROVIDED HOUSING PROBLEM SOLVING SUPPORTS INCLUDING RENTAL ASSISTANCE, SECURITY DEPOSITS AND UTILITIES ARREARS TO MORE THAN 1,750 HOUSEHOLDS. MORE THAN \$600,000 IN ASSISTANCE WAS DISTRIBUTED, ABOUT \$2,042 PER HOUSEHOLD, WHICH HELPED NEARLY 300 HOUSEHOLDS AVOID HOMELESSNESS, INCLUDING 39 DOMESTIC VIOLENCE SURVIVORS. WHEN DIVERSION ISN'T POSSIBLE, IT IS SOMETIMES NECESSARY FOR PEOPLE TO STAY AT ONE OF OUR TEMPORARY EMERGENCY SHELTERS WHILE WE WORK TO FIND THEM HOUSING. IN 2023, CROSSROADS OPERATED 7 EMERGENCY SHELTERS THROUGHOUT RHODE ISLAND, PROVIDING SAFE SHELTER TO 1,406 PEOPLE, INCLUDING 124 CHILDREN. OF THOSE, 38 WOMEN AND 40 CHILDREN WERE DOMESTIC VIOLENCE SURVIVORS.

4b (Code: ) (Expenses \$ 7,508,096 including grants of \$ ) (Revenue \$ 1,401,024 )

HOUSING PROGRAMS - CROSSROADS RHODE ISLAND IS THE STATE'S LEADING PROVIDER OF HOUSING AND SERVICES TO THOSE EXPERIENCING HOMELESSNESS. CROSSROADS OWNS AND MANAGES MORE THAN 375 PERMANENT SUPPORTIVE HOUSING UNITS STATEWIDE, INCLUDING THE RECENTLY RENOVATED BEACH AVENUE APARTMENTS. AS PART OF THAT PROJECT, THE WARWICK FAMILY SHELTER WAS CONVERTED INTO FOUR MUCH-NEEDED APARTMENTS FOR FORMERLY HOMELESS FAMILIES. IN ORDER TO HELP REDUCE HOMELESSNESS IN RHODE ISLAND, LAST YEAR CROSSROADS ALSO BROKE GROUND ON 94 SUMMER STREET IN PROVIDENCE, A 176-UNIT PERMANENT SUPPORTIVE APARTMENT BUILDING FOR HOMELESS OR AT-RISK ADULTS. THE PROJECT IS EXPECTED TO BE COMPLETED IN 2025. IN 2023, THE AGENCY HELPED 1,764 ADULTS AND CHILDREN, INCLUDING 90 DOMESTIC VIOLENCE SURVIVORS, EITHER FIND A NEW PLACE TO CALL HOME OR MAINTAIN THEIR HOUSING WITH SUPPORT, INCLUDING ONGOING CASE MANAGEMENT, BASIC NEEDS ASSISTANCE AND EDUCATION AND EMPLOYMENT SERVICES. OF THOSE, 120 HOUSEHOLDS RECEIVED UP TO 24 MONTHS OF RENTAL ASSISTANCE AND CASE MANAGEMENT SUPPORT THROUGH OUR RAPID REHOUSING PROGRAM, WHICH ALLOWED THEM TO MOVE INTO MARKET-RATE APARTMENTS STATEWIDE. ANOTHER 529 HOUSEHOLDS MOVED INTO PERMANENT SUPPORTIVE HOUSING, PRIMARILY INTO PROPERTIES THAT CROSSROADS OWNS. THESE APARTMENTS ARE DEEPLY SUBSIDIZED, ALLOWING FOR EXTREMELY LOW OR NO-INCOME RESIDENTS TO LIVE SAFELY WITH THE HOUSING-BASED SERVICES AND SUPPORT THEY NEED FOR AS LONG AS THEY NEED.

4c (Code: ) (Expenses \$ 914,962 including grants of \$ ) (Revenue \$ )

EDUCATION AND EMPLOYMENT SERVICES - GETTING A JOB AND KEEPING IT IS CRITICAL TO HELPING OUR CLIENTS MAINTAIN THEIR HOUSING AND ACHIEVE SELF-SUFFICIENCY. TO HELP OUR CLIENTS ACHIEVE HIGHER LEVELS OF EDUCATION AND SECURE BETTER PAYING JOBS, CROSSROADS OFFERED A BROAD RANGE OF TRAUMA-INFORMED PROGRAMS BOTH VIRTUALLY AND IN-PERSON LAST YEAR. MORE THAN 250 PEOPLE PARTICIPATED IN PROGRAMS DESIGNED TO HELP THEM INCREASE THEIR LITERACY AND MATH SKILLS, WORK TOWARD A HIGH SCHOOL DIPLOMA, COMPLETE A TRAINING PROGRAM OR LOOK FOR A JOB. AS A RESULT, 87 PEOPLE LANDED NEW JOBS AND 56 EARNED A MEASURABLE SKILLS GAIN. OUR SUCCESSFUL CERTIFIED NURSE ASSISTANT (CNA) PROGRAM ALSO CELEBRATED ITS 150TH GRADUATING CLASS SINCE WE BEGAN OFFERING THE PROGRAM IN THE 1990S. AS A RESULT HUNDREDS OF CROSSROADS GRADS ARE NOW WORKING IN HOSPITALS, NURSING HOMES AND HOME HEALTH CARE ORGANIZATIONS TODAY.

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 15,871,617

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1 through 21 regarding organizational requirements and schedules.

**Part IV Checklist of Required Schedules (continued)**

		Yes	No
<b>22</b>	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .		No
<b>23</b>	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	Yes	
<b>24a</b>	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .		No
<b>24b</b>	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .		
<b>24c</b>	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .		
<b>24d</b>	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
<b>25a</b>	<b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .		No
<b>25b</b>	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		No
<b>26</b>	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?		No
<b>27</b>	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . .		No
<b>28</b>	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>28a</b>	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	Yes	
<b>28b</b>	A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .		No
<b>28c</b>	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	Yes	
<b>29</b>	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	Yes	
<b>30</b>	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?		No
<b>31</b>	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		No
<b>32</b>	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .		No
<b>33</b>	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?		No
<b>34</b>	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .	Yes	
<b>35a</b>	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		No
<b>35b</b>	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .		
<b>36</b>	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .		No
<b>37</b>	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .		No
<b>38</b>	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O. . . . .	Yes	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**  
 Check if Schedule O contains a response or note to any line in this Part V . . . . .

		Yes	No
<b>1a</b>	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
<b>1b</b>	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
<b>1c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Form 990 (2023) Part V Statements Regarding Other IRS Filings and Tax Compliance (continued). Includes sections 2a through 17 with various questions and input fields.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year... 1b Enter the number of voting members included in line 1a, above, who are independent... 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body? 8b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed
18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
Own website Another's website Upon request Other (explain in Schedule O)
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: MERELISE HITTE 160 BROAD STREET PROVIDENCE, RI 02903 (401) 227-4303

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(1) ADAM HAMBLETT VICE CHAIR	1.00	X		X				0	0	0
(2) ALDEN M ANDERSON JR DIRECTOR	1.00	X						0	0	0
(3) BETH MCQUADE DIRECTOR	1.00	X						0	0	0
(4) BRADFORD S DIMEO DIRECTOR	1.00	X						0	0	0
(5) BRIAN MURPHY DIRECTOR (AS OF 4/23)	1.00	X						0	0	0
(6) BRUCE MESSIER DIRECTOR	1.00	X						0	0	0
(7) CHRISTOPHER SMITH DIRECTOR	1.00	X						0	0	0
(8) DAVID GILDEN DIRECTOR	1.00	X						0	0	0
(9) DAVID NASTRO DIRECTOR (AS OF 4/23)	1.00	X						0	0	0
(10) DAVID ORTIZ DIRECTOR	1.00	X						0	0	0
(11) DR MARGARET M VAN BREE MEMBER AT LARGE	1.00	X						0	0	0
(12) EUGENIO FERNANDEZ JR DIRECTOR (AS OF 4/23)	1.00	X						0	0	0
(13) FRANK MAURAN DIRECTOR	1.00	X						0	0	0
(14) GAYLE WOLF DIRECTOR	1.00	X						0	0	0
(15) GREG ALMEIDA DIRECTOR (AS OF 4/23)	1.00	X						0	0	0
(16) HELENA BUONANNO FOULKES MEMBER AT LARGE (AS OF 4/23)	1.00	X						0	0	0
(17) HOWARD G SUTTON CHAIR EMERITUS	1.00	X						0	0	0

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(18) JAMES DIOSSA ..... DIRECTOR (AS OF 4/23)	1.00 .....	X						0	0	0
(19) JEFFREY DANA ESQ ..... DIRECTOR	1.00 .....	X						0	0	0
(20) JILL DESHIRO ..... DIRECTOR (AS OF 4/23)	1.00 .....	X						0	0	0
(21) JOHN GALVIN ..... VICE CHAIR	1.00 .....	X			X			0	0	0
(22) JOHN J MCCONNELL JR ..... DIRECTOR	1.00 .....	X						0	0	0
(23) JULIE DUFFY ESQ ..... CHAIR	1.00 .....	X			X			0	0	0
(24) KAREN G DELPONTE ..... DIRECTOR	1.00 .....	X						0	0	0
(25) KEITH KELLY ..... DIRECTOR (AS OF 4/23)	1.00 .....	X						0	0	0
(26) KEVIN TRACY ..... DIRECTOR	1.00 .....	X						0	0	0
(27) M TERESA PAIVA WEED ESQ ..... MEMBER AT LARGE	1.00 .....	X						0	0	0
(28) MARIE BERNARDO-SOUSA LP D ..... DIRECTOR	1.00 .....	X						0	0	0
(29) MARK STEWART ..... TREASURER	1.00 .....	X			X			0	0	0
(30) MARSHALL VOTTA ..... DIRECTOR	1.00 .....	X						0	0	0
(31) MARY LEAHEY ..... DIRECTOR (TO 4/23)	1.00 .....	X						0	0	0
(32) MATTHEW T MARCELLO III ESQ ..... DIRECTOR	1.00 .....	X						0	0	0
(33) MICHAEL MELLO ..... DIRECTOR	1.00 .....	X						0	0	0
(34) MICHELLE WILCOX ..... PRESIDENT & CEO	40.00 .....	X			X			242,133	0	20,127
(35) MONICA HUERTAS ..... DIRECTOR	1.00 .....	X						0	0	0
(36) NICOLE E ALEXANDER-SCOTT MD ..... DIRECTOR	1.00 .....	X						0	0	0
(37) PATRICK WHOLEY ..... DIRECTOR	1.00 .....	X						0	0	0
(38) RAJIV KUMAR MD ..... DIRECTOR (TO 4/23)	1.00 .....	X						0	0	0
(39) REBECCA WEBBER ..... MEMBER AT LARGE	1.00 .....	X						0	0	0
(40) STACIE B COLLIER ..... DIRECTOR (AS OF 4/23)	1.00 .....	X						0	0	0
(41) TERRY MORAN ..... DIRECTOR	1.00 .....	X						0	0	0
(42) THOMAS A VERDI ..... DIRECTOR (TO 4/23)	1.00 .....	X						0	0	0
(43) TONY SIMON ..... DIRECTOR	1.00 .....	X						0	0	0
(44) VIRGINIA BRANCH ..... SECRETARY	1.00 .....	X			X			0	0	0
(45) KAREN SANTILLI ..... CEO	40.00 .....				X			343,797	0	30,087
(46) LAURA CALENDIA ..... CHIEF MARKETING & PHILANTH	40.00 .....				X			194,758	0	6,012
(47) MERELISE HITTE ..... CHIEF FINANCIAL OFFICER	40.00 .....				X			238,319	0	7,425
(48) JOHN MACDONALD ..... CHIEF PROGRAM OFFICER	40.00 .....					X		170,380	0	21,363
(49) GORDON FOX ..... VP OPERATIONS	40.00 .....						X	129,672	0	11,668
(50) JENNA NUTTING ..... VP SUPPORTIVE SERVICES	40.00 .....						X	124,891	0	12,408
(51) JENNIFER WATKINS ..... VP SHELTER SERVICES	40.00 .....						X	125,931	0	21,383
(52) MARCIA MARINO ..... VP FINANCE	40.00 .....						X	132,255	0	4,152
(53) MONICA SPICER ..... VP HOUSING ASSETS	40.00 .....						X	130,099	0	9,000
<b>1b Sub-Total</b> . . . . .										
<b>c Total from continuation sheets to Part VII, Section A</b> . . . . .										
<b>d Total (add lines 1b and 1c)</b> . . . . .							1,832,235	0		143,625

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **1 2**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .		No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .		No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
TRAC BUILDINERS INC 28 WOLCOTT ST PROVIDENCE, RI 02908	CONSTRUCTION SERVICES	1,320,321
EAST COAST MASONARY & RESTORATION 515 GREENVILLE AVE JOHNSTON, RI 02919	BRICK REPOINTING	1,039,135
PARISEAULT BUILDERS 25 SHARPE DR CRANSTON, RI 02920	CONSTRUCTION SERVICES	903,296
DELTA T GROUP PO BOX 884 BRYN MAWR, PA 19010	TEMP SERVICES	882,944
KITE ARCHITECTS 1 CENTRAL ST PROVIDENCE, RI 02907	ARCHITECTUAL & ENGINEER SERVICES	693,629
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization <b>5</b>		



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other Amt Similar Amounts				
<b>1a</b> Federated campaigns . . . . .		<b>1a</b>		
<b>b</b> Membership dues . . . . .		<b>1b</b>		
<b>c</b> Fundraising events . . . . .		<b>1c</b>	87,500	
<b>d</b> Related organizations . . . . .		<b>1d</b>		
<b>e</b> Government grants (contributions)		<b>1e</b>	18,616,874	
<b>f</b> All other contributions, gifts, grants, and similar amounts not included above		<b>1f</b>	10,080,133	
<b>g</b> Noncash contributions included in lines 1a - 1f:\$		<b>1g</b>	225,895	
<b>h Total.</b> Add lines 1a-1f . . . . .				28,784,507

Program Service Revenue		Business Code				
			(A)	(B)	(C)	(D)
<b>2a</b> PROPERTY MANAGEMENT		531310	795,947	795,947		
<b>b</b> DEVELOPER'S FEE		531310	300,000	300,000		
<b>c</b> COMMERCIAL RENTALS		531310	223,199	223,199		
<b>d</b> FAMILY AND ELDERLY HOU		531310	197,810	197,810		
<b>e</b>						
<b>f</b> All other program service revenue.						
<b>g Total.</b> Add lines 2a-2f. . . . .			1,516,956			

Other Revenue	<b>3</b> Investment income (including dividends, interest, and other similar amounts)			194,041		194,041	
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties . . . . .						
	<b>6a</b> Gross rents	(i) Real	(ii) Personal				
		<b>6a</b>					
		<b>b</b> Less: rental expenses	<b>6b</b>				
		<b>c</b> Rental income or (loss)	<b>6c</b>				
	<b>d</b> Net rental income or (loss) . . . . .						
	<b>7a</b> Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		<b>7a</b>		569,053	474		
		<b>b</b> Less: cost or other basis and sales expenses	<b>7b</b>	532,794	0		
		<b>c</b> Gain or (loss)	<b>7c</b>	36,259	474		
	<b>d</b> Net gain or (loss) . . . . .			36,733		36,733	
	<b>8a</b> Gross income from fundraising events (not including \$ 87,500 of contributions reported on line 1c). See Part IV, line 18 . . . . .						
		<b>8a</b>		162,168			
<b>b</b> Less: direct expenses		<b>8b</b>	67,103				
<b>c</b> Net income or (loss) from fundraising events . . . . .			95,065		95,065		
<b>9a</b> Gross income from gaming activities. See Part IV, line 19 . . . . .							
	<b>9a</b>						
	<b>b</b> Less: direct expenses	<b>9b</b>					
<b>c</b> Net income or (loss) from gaming activities . . . . .							
<b>10a</b> Gross sales of inventory, less returns and allowances . . . . .							
	<b>10a</b>						
	<b>b</b> Less: cost of goods sold	<b>10b</b>					
<b>c</b> Net income or (loss) from sales of inventory . . . . .							

Other Revenue Misc Amt		Business Code				
			(A)	(B)	(C)	(D)
<b>11a</b> OTHER REVENUE		531310	37,476	37,476		
<b>b</b>						
<b>c</b>						
<b>d</b> All other revenue . . . . .						
<b>e Total.</b> Add lines 11a-11d . . . . .			37,476			
<b>12 Total revenue.</b> See instructions . . . . .			30,664,778	1,554,432	0	325,839

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
<b>4</b> Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	1,082,582	481,138	406,312	195,132
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
<b>7</b> Other salaries and wages	7,706,822	6,458,372	352,561	895,889
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	160,769	108,318	24,980	27,471
<b>9</b> Other employee benefits	718,687	598,814	37,087	82,786
<b>10</b> Payroll taxes	756,604	612,871	58,834	84,899
<b>11</b> Fees for services (non-employees):				
<b>a</b> Management				
<b>b</b> Legal	13,894	8,605	5,289	
<b>c</b> Accounting	74,225		74,225	
<b>d</b> Lobbying				
<b>e</b> Professional fundraising services. See Part IV, line 17	213,592			213,592
<b>f</b> Investment management fees	18,198		18,198	
<b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,144,147	1,045,529	92,477	6,141
<b>12</b> Advertising and promotion	173,803			173,803
<b>13</b> Office expenses	392,518	214,767	10,192	167,559
<b>14</b> Information technology	110,936	95,476	14,734	726
<b>15</b> Royalties				
<b>16</b> Occupancy	1,292,687	1,138,540	149,341	4,806
<b>17</b> Travel	88,967	46,164	42,234	569
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials				
<b>19</b> Conferences, conventions, and meetings	44,915	20,276	5,046	19,593
<b>20</b> Interest	41,309	41,309		
<b>21</b> Payments to affiliates				
<b>22</b> Depreciation, depletion, and amortization	1,256,970	1,042,070	208,272	6,628
<b>23</b> Insurance	299,882	259,258	37,983	2,641
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> CLIENT ASSISTANCE/FOOD	3,700,110	3,700,110		
<b>b</b> BAD DEBT EXPENSE	56,996	0	56,996	
<b>c</b>				
<b>d</b>				
<b>e</b> All other expenses				
<b>25</b> Total functional expenses. Add lines 1 through 24e	19,348,613	15,871,617	1,594,761	1,882,235
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash-non-interest-bearing . . . . .	4,158,011	<b>1</b>	8,214,124
	<b>2</b> Savings and temporary cash investments		<b>2</b>	
	<b>3</b> Pledges and grants receivable, net . . . . .	7,188,913	<b>3</b>	10,464,316
	<b>4</b> Accounts receivable, net . . . . .	26,790	<b>4</b>	2,670,699
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .	3,178,380	<b>7</b>	11,122,910
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	120,774	<b>9</b>	131,434
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b> 34,307,317		
	<b>b</b> Less: accumulated depreciation	<b>10b</b> 14,849,452	22,130,821	<b>10c</b> 19,457,865
	<b>11</b> Investments—publicly traded securities . . . . .	3,470,559	<b>11</b>	3,948,981
	<b>12</b> Investments—other securities. See Part IV, line 11 . . . . .		<b>12</b>	
	<b>13</b> Investments—program-related. See Part IV, line 11 . . . . .		<b>13</b>	
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11	-233,145	<b>15</b>	-255,540
<b>16 Total assets:</b> Add lines 1 through 15 (must equal line 33) . . . . .	40,041,103	<b>16</b>	55,754,789	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	1,717,554	<b>17</b>	5,716,704
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .	11,290	<b>19</b>	40,338
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .	16,145,799	<b>23</b>	16,169,077
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	2,429	<b>25</b>	1,537
	<b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .	17,877,072	<b>26</b>	21,927,656
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions . . . . .	14,772,770	<b>27</b>	22,536,750
	<b>28</b> Net assets with donor restrictions	7,391,261	<b>28</b>	11,290,383
	<b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds . . . . .		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds		<b>31</b>	
	<b>32</b> Total net assets or fund balances	22,164,031	<b>32</b>	33,827,133
	<b>33</b> Total liabilities and net assets/fund balances	40,041,103	<b>33</b>	55,754,789

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	30,664,778
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	19,348,613
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	11,316,165
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	22,164,031
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	346,937
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	0
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	<b>10</b>	33,827,133

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
<b>1</b>	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
<b>2a</b>	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
<b>2b</b>	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input checked="" type="checkbox"/> Both consolidated and separate basis	Yes	
<b>2c</b>	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
<b>3a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	Yes	
<b>3b</b>	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

**Additional Data**

**Return to Form**

**Software ID:**

**Software Version:**

**Form 990, Special Condition Description:**

**Special Condition Description**

**Public Charity Status and Public Support**

**Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**Name of the organization**  
CROSSROADS RHODE ISLAND

**Employer identification number**  
05-0259094

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

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- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9  An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . . . \_\_\_\_\_
  - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	12,287,922	14,239,723	17,044,432	24,819,085	28,635,487	97,026,649
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge..						
<b>4 Total.</b> Add lines 1 through 3	12,287,922	14,239,723	17,044,432	24,819,085	28,635,487	97,026,649
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . .						3,029,835
<b>6 Public support.</b> Subtract line 5 from line 4.						93,996,814

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>7</b> Amounts from line 4. . . . .	12,287,922	14,239,723	17,044,432	24,819,085	28,635,487	97,026,649
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .	102,023	126,218	128,827	147,645	194,041	698,754
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on. . . . .						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .	157,998	494,127	75,220	18,013	37,476	782,834
<b>11 Total support.</b> Add lines 7 through 10						98,508,237
<b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .					<b>12</b>	5,692,214
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2023 (line 6, column (f) divided by line 11, column (f)) . . . . .	<b>14</b>	95.420 %
<b>15</b> Public support percentage for 2022 Schedule A, Part II, line 14 . . . . .	<b>15</b>	98.270 %
<b>16a 33 1/3% support test—2023.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . <input checked="" type="checkbox"/>		
<b>b 33 1/3% support test—2022.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>		
<b>17a 10%-facts-and-circumstances test—2023.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>		
<b>b 10%-facts-and-circumstances test—2022.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>		
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . <input type="checkbox"/>		

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . .						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
<b>c</b> Add lines 7a and 7b. .						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>9</b> Amounts from line 6. . .						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
<b>c</b> Add lines 10a and 10b.						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) .						
<b>14 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2023 (line 8, column (f) divided by line 13, column (f)) . . . . .	<b>15</b>	
<b>16</b> Public support percentage from 2022 Schedule A, Part III, line 15 . . . . .	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2023</b> (line 10c, column (f) divided by line 13, column (f)) . . . . .	<b>17</b>	
<b>18</b> Investment income percentage from <b>2022</b> Schedule A, Part III, line 17 . . . . .	<b>18</b>	
<b>19a 33 1/3% support tests—2023.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>		
<b>b 33 1/3% support tests—2022.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>		
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . . <input type="checkbox"/>		



**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

		Yes	No
<b>1</b>	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
<b>2</b>	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
<b>3a</b>	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
<b>b</b>	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.		
<b>c</b>	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.		
<b>4a</b>	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
<b>b</b>	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
<b>c</b>	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
<b>5a</b>	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
<b>b</b>	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b>	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b>	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .		
<b>7</b>	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
<b>8</b>	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
<b>9a</b>	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .		
<b>b</b>	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>c</b>	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>10a</b>	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
<b>b</b>	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

**Part IV Supporting Organizations** (continued)

		Yes	No
<b>11</b>	Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b>	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
<b>b</b>	A family member of a person described on 11a above?		
<b>c</b>	A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI</i>		

**Section B. Type I Supporting Organizations**

		Yes	No
<b>1</b>	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>2</b>	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

**Section C. Type II Supporting Organizations**

		Yes	No
<b>1</b>	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

**Section D. All Type III Supporting Organizations**

		Yes	No
<b>1</b>	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b>	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>3</b>	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

**Section E. Type III Functionally-Integrated Supporting Organizations**

<b>1</b>	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
<b>a</b>	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
<b>b</b>	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
<b>c</b>	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
<b>2</b>	Activities Test. <b>Answer lines 2a and 2b below.</b>		
<b>a</b>	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
<b>b</b>	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
<b>3</b>	Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b>		
<b>a</b>	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No", provide details in Part VI.</i>		
<b>b</b>	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1**  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A - Adjusted Net Income**

(A) Prior Year

(B) Current Year  
(optional)

- |   |          |  |  |
|---|----------|--|--|
| <b>1</b> Net short-term capital gain  | <b>1</b> |  |  |
| <b>2</b> Recoveries of prior-year distributions   | <b>2</b> |  |  |
| <b>3</b> Other gross income (see instructions)  | <b>3</b> |  |  |
| <b>4</b> Add lines 1 through 3  | <b>4</b> |  |  |
| <b>5</b> Depreciation and depletion   | <b>5</b> |  |  |
| <b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | <b>6</b> |  |  |
| <b>7</b> Other expenses (see instructions)  | <b>7</b> |  |  |
| <b>8 Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)  | <b>8</b> |  |  |

**Section B - Minimum Asset Amount**

(A) Prior Year

(B) Current Year  
(optional)

- |  |           |  |  |
|--|-----------|--|--|
| <b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | <b>1</b>  |  |  |
| <b>a</b> Average monthly value of securities   | <b>1a</b> |  |  |
| <b>b</b> Average monthly cash balances   | <b>1b</b> |  |  |
| <b>c</b> Fair market value of other non-exempt-use assets  | <b>1c</b> |  |  |
| <b>d Total</b> (add lines 1a, 1b, and 1c)  | <b>1d</b> |  |  |
| <b>e Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):   |           |  |  |
| <b>2</b> Acquisition indebtedness applicable to non-exempt use assets  | <b>2</b>  |  |  |
| <b>3</b> Subtract line 2 from line 1d  | <b>3</b>  |  |  |
| <b>4</b> Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).                                  | <b>4</b>  |  |  |
| <b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)  | <b>5</b>  |  |  |
| <b>6</b> Multiply line 5 by 0.035  | <b>6</b>  |  |  |
| <b>7</b> Recoveries of prior-year distributions  | <b>7</b>  |  |  |
| <b>8 Minimum Asset Amount</b> (add line 7 to line 6)   | <b>8</b>  |  |  |

**Section C - Distributable Amount**

Current Year

- |  |          |  |
|--|----------|--|
| <b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)   | <b>1</b> |  |
| <b>2</b> Enter 85% of line 1   | <b>2</b> |  |
| <b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)  | <b>3</b> |  |
| <b>4</b> Enter greater of line 2 or line 3   | <b>4</b> |  |
| <b>5</b> Income tax imposed in prior year  | <b>5</b> |  |
| <b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | <b>6</b> |  |

- 7**  Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

(continued)

Section D - Distributions		Current Year
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>	
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>	
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>	
<b>4</b> Amounts paid to acquire exempt-use assets	<b>4</b>	
<b>5</b> Qualified set-aside amounts (prior IRS approval required - provide details in <b>Part VI</b> )	<b>5</b>	
<b>6</b> Other distributions (describe in <b>Part VI</b> ). See instructions	<b>6</b>	
<b>7 Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>	
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions	<b>8</b>	
<b>9</b> Distributable amount for 2023 from Section C, line 6	<b>9</b>	
<b>10</b> Line 8 amount divided by Line 9 amount	<b>10</b>	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
<b>1</b> Distributable amount for 2023 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2023 (reasonable cause required-- explain in <b>Part VI</b> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2023:			
<b>a</b> From 2018. . . . .			
<b>b</b> From 2019. . . . .			
<b>c</b> From 2020. . . . .			
<b>d</b> From 2021. . . . .			
<b>e</b> From 2022. . . . .			
<b>f Total</b> of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2023 distributable amount			
<b>i</b> Carryover from 2018 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2023 from Section D, line 7:			
\$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2023 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>6</b> Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>7 Excess distributions carryover to 2024.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2019. . . . .			
<b>b</b> Excess from 2020. . . . .			
<b>c</b> Excess from 2021. . . . .			
<b>d</b> Excess from 2022. . . . .			
<b>e</b> Excess from 2023. . . . .			

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

### Facts And Circumstances Test

Return Reference	Explanation
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**Additional Data**

**Return to Form**

**Software ID:**  
**Software Version:**

**Schedule B**

**Schedule of Contributors**

OMB No. 1545-0047

**2023**

(Form 990)  
Department of the Treasury  
Internal Revenue Service

▶ Attach to Form 990, 990-EZ, or 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Name of the organization CROSSROADS RHODE ISLAND	Employer identification number 05-0259094
---	--

Organization type (check one):

**Filers of:**

**Section:**

- Form 990 or 990-EZ
  - 501(c)( ) (enter number) organization
  - 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
  - 527 political organization
- Form 990-PF
  - 501(c)(3) exempt private foundation
  - 4947(a)(1) nonexempt charitable trust treated as a private foundation
  - 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.  
**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33<sup>1</sup>/<sub>3</sub>% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year . . . . . ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization  
CROSSROADS RHODE ISLAND

**Employer identification number**  
05-0259094

**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		\$ RESTRICTED	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)



Name of organization  
CROSSROADS RHODE ISLAND

**Employer identification number**

05-0259094

**Part II** **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____

Name of organization  
CROSSROADS RHODE ISLAND

Employer identification number  
05-0259094

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

<b>(a)</b> No. from Part I	<b>(b) Purpose of gift</b>	<b>(c) Use of gift</b>	<b>(d) Description of how gift is held</b>
	_____	_____	_____
	_____	_____	_____
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
<b>(a)</b> No. from Part I	<b>(b) Purpose of gift</b>	<b>(c) Use of gift</b>	<b>(d) Description of how gift is held</b>
	_____	_____	_____
	_____	_____	_____
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
<b>(a)</b> No. from Part I	<b>(b) Purpose of gift</b>	<b>(c) Use of gift</b>	<b>(d) Description of how gift is held</b>
	_____	_____	_____
	_____	_____	_____
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
<b>(a)</b> No. from Part I	<b>(b) Purpose of gift</b>	<b>(c) Use of gift</b>	<b>(d) Description of how gift is held</b>
	_____	_____	_____
	_____	_____	_____
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	

## **Additional Data**

**Return to Form**

**Software ID:**

**Software Version:**

Supplemental Financial Statements

2022

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization CROSSROADS RHODE ISLAND

Employer identification number

05-0259094

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor information.

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form for Part II Conservation Easements. Includes questions about purpose of easements, number of easements, monitoring, and expenses. Includes a table for 'Held at the End of the Year' with rows 2a, 2b, 2c, 2d.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Includes questions about reporting art collections and amounts received or held.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a**  Public exhibition
  - b**  Scholarly research
  - c**  Preservation for future generations
  - d**  Loan or exchange programs
  - e**  Other .....
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .  **Yes**  **No**

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .  **Yes**  **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- |  | Amount    |
|--|-----------|
| <b>c</b> Beginning balance . . . . .             | <b>1c</b> |
| <b>d</b> Additions during the year . . . . .     | <b>1d</b> |
| <b>e</b> Distributions during the year . . . . . | <b>1e</b> |
| <b>f</b> Ending balance . . . . .                | <b>1f</b> |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  **Yes**  **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . .

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance . . . . .				539,816	458,147
<b>b</b> Contributions . . . . .					20,961
<b>c</b> Net investment earnings, gains, and losses					79,742
<b>d</b> Grants or scholarships . . . . .					
<b>e</b> Other expenditures for facilities and programs . . . . .				539,816	19,034
<b>f</b> Administrative expenses . . . . .					
<b>g</b> End of year balance . . . . .					539,816

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶ .....
  - b** Permanent endowment ▶ .....
  - c** Term endowment ▶ .....
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |  | Yes           | No |
|--|---------------|----|
| <b>(i)</b> Unrelated organizations . . . . .   | <b>3a(i)</b>  |    |
| <b>(ii)</b> Related organizations . . . . .  | <b>3a(ii)</b> |    |
| <b>b</b> If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . . | <b>3b</b>     |    |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land . . . . .		1,532,880		1,532,880
<b>b</b> Buildings . . . . .		31,457,165	14,547,908	16,909,257
<b>c</b> Leasehold improvements				
<b>d</b> Equipment . . . . .		321,768	184,313	137,455
<b>e</b> Other . . . . .		995,504	117,231	878,273
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				19,457,865

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

**Part VIII Investments - Program Related.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
TENANTS SECURITY DEPOSITS	1,537
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 25.)	1,537

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>	31,249,851
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>	346,937	
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	137,159	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>	119,175	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>		603,271
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	30,646,580
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	18,198	
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>		18,198
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . .		<b>5</b>	30,664,778

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>	19,586,749
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>	137,159	
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>		
<b>c</b>	Other losses . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>		137,159
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	19,449,590
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	18,198	
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>	-119,175	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>		-100,977
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . .		<b>5</b>	19,348,613

**Part XIII**

**Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4:	MANAGEMENT DETERMINED THAT THE ENDOWMENT FUNDS WERE INCORRECTLY RECOGNIZED IN CROSSROADS' FINANCIAL STATEMENTS BECAUSE THE FUNDS WERE TRANSFERRED TO AN UNRELATED COMMUNITY FOUNDATION. THE CORRECTION IS INCLUDED IN THE PRIOR PERIOD ADJUSTMENT IN 2020.
PART X, LINE 2:	CROSSROADS IS EXEMPT FROM INCOME TAXES AS A PUBLIC CHARITY UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC). MANAGEMENT BELIEVES THAT CROSSROADS OPERATES IN A MANNER CONSISTENT WITH ITS TAX-EXEMPT STATUS AT BOTH THE FEDERAL AND STATE LEVELS. CROSSROADS ANNUALLY FILES IRS FORM 990 - RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, REPORTING VARIOUS INFORMATION THAT THE INTERNAL REVENUE SERVICE USES TO MONITOR THE ACTIVITIES OF TAX-EXEMPT ENTITIES. THESE TAX RETURNS ARE SUBJECT TO REVIEW BY THE TAXING AUTHORITIES, GENERALLY FOR A PERIOD OF THREE YEARS AFTER THEY WERE FILED. CROSSROADS CURRENTLY HAS NO TAX EXAMINATIONS IN PROGRESS.
PART XI, LINE 2D - OTHER ADJUSTMENTS:	FORGIVEN INTEREST EXPENSE 119,175.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	FORGIVEN INTEREST EXPENSE -119,175.

**Additional Data**

[Return to Form](#)

**Software ID:**  
**Software Version:**



**Supplemental Information Regarding  
Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization  
CROSSROADS RHODE ISLAND

**Employer identification number**  
05-0259094

**Part I Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- |   |  |
|---|--|
| <b>a</b> <input checked="" type="checkbox"/> Mail solicitations               | <b>e</b> <input checked="" type="checkbox"/> Solicitation of non-government grants |
| <b>b</b> <input checked="" type="checkbox"/> Internet and email solicitations | <b>f</b> <input checked="" type="checkbox"/> Solicitation of government grants     |
| <b>c</b> <input type="checkbox"/> Phone solicitations                         | <b>g</b> <input checked="" type="checkbox"/> Special fundraising events            |
| <b>d</b> <input checked="" type="checkbox"/> In-person solicitations          |  |
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising  **Yes**  **No**
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 NEWPORT ONE 33 RAILROAD AVENUE DUXBURY, MA 02332	MAIL SOLICITATION		No	437,863	213,592	224,271
2						
3						
4						
5						
6						
7						
8						
9						
10						
<b>Total</b>				437,863	213,592	224,271

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

RI  
.....

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a)Event #1	(b) Event #2	(c)Other events	(d) Total events
		<b>WOMEN HELPING WOMEN</b> (event type)	<b>NEIGHBORS HELPING NEIGHBORS</b> (event type)	(total number)	(add col. (a) through col. (c))
<b>Revenue</b>	<b>1</b> Gross receipts . . . . .	141,291	108,377		249,668
	<b>2</b> Less: Contributions . . . . .	50,000	37,500		87,500
	<b>3</b> Gross income (line 1 minus line 2) . . . . .	91,291	70,877		162,168
<b>Direct Expenses</b>	<b>4</b> Cash prizes . . . . .				
	<b>5</b> Noncash prizes . . . . .				
	<b>6</b> Rent/facility costs . . . . .	1,000			1,000
	<b>7</b> Food and beverages . . . . .	29,020	20,251		49,271
	<b>8</b> Entertainment . . . . .				
	<b>9</b> Other direct expenses . . . . .	5,996	10,836		16,832
	<b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) . . . . . ▶				67,103
<b>11</b> Net income summary. Subtract line 10 from line 3, column (d) . . . . . ▶				95,065	

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
		<b>1</b> Gross revenue . . . . .			
<b>Direct Expenses</b>	<b>2</b> Cash prizes . . . . .				
	<b>3</b> Noncash prizes . . . . .				
	<b>4</b> Rent/facility costs . . . . .				
	<b>5</b> Other direct expenses . . . . .				
<b>6</b> Volunteer labor . . . . .	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No		
<b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) . . . . . ▶					
<b>8</b> Net gaming income summary. Subtract line 7 from line 1, column (d). . . . . ▶					

**9** Enter the state(s) in which the organization conducts gaming activities:  
 \_\_\_\_\_

**a** Is the organization licensed to conduct gaming activities in each of these states? . . . . .  Yes  No

**b** If "No," explain: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . .  Yes  No

**b** If "Yes," explain: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

**11** Does the organization conduct gaming activities with nonmembers?  Yes  No

**12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  Yes  No

**13** Indicate the percentage of gaming activity conducted in:

<b>a</b> The organization's facility	<b>13a</b>	%
<b>b</b> An outside facility	<b>13b</b>	%

**14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ -----

Address ▶ -----

**15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue?  Yes  No

**b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_.

**c** If "Yes," enter name and address of the third party:

Name ▶ -----

Address ▶ -----

**16** Gaming manager information:

Name ▶ -----

Gaming manager compensation ▶ \$ -----

Description of services provided ▶ -----

Director/officer       Employee       Independent contractor

**17** Mandatory distributions:

**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Yes  No

**b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See Instructions.

Return Reference	Explanation
------------------	-------------

**Schedule J**  
**(Form 990)**

**Compensation Information**

OMB No. 1545-0047

**For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**2023**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
CROSSROADS RHODE ISLAND

Employer identification number

05-0259094

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input type="checkbox"/> Tax idemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)

**b** If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee          | <input checked="" type="checkbox"/> Written employment contract                     |
| <input type="checkbox"/> Independent compensation consultant        | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
  - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
  - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
  - b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
  - b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
<b>1b</b>		
<b>2</b>		
<b>4a</b>		No
<b>4b</b>		No
<b>4c</b>		No
<b>5a</b>		No
<b>5b</b>		No
<b>6a</b>		No
<b>6b</b>		No
<b>7</b>		No
<b>8</b>		No
<b>9</b>		

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
<b>1</b> KAREN SANTILLI CEO	(i)	343,797	0	0	29,900	187	373,884	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
<b>2</b> MICHELLE WILCOX PRESIDENT & CEO	(i)	242,133	0	0	14,943	5,184	262,260	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
<b>3</b> MERELISE HITTE CHIEF FINANCIAL OFFICER	(i)	238,319	0	0	7,238	187	245,744	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
<b>4</b> LAURA CALEDA CHIEF MARKETING & PHILANTH	(i)	194,758	0	0	5,825	187	200,770	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
<b>5</b> JOHN MACDONALD CHIEF PROGRAM OFFICER	(i)	170,380	0	0	5,570	15,793	191,743	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
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## **Additional Data**

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**Software ID:**

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**Schedule L**  
**(Form 990)**

**Transactions with Interested Persons**

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**2023**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
CROSSROADS RHODE ISLAND

Employer identification number

05-0259094

**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. \_\_\_\_\_

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. . . . \$ \_\_\_\_\_

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
<b>Total</b>												

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance



**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) VIRGINIA BRANCH	SECRETARY	4,120	PRINCIPAL OWNER AT BRANCH ARCHITECTS. THE ORGANIZATION CONTRACTED WITH BRANCH ARCHITECTS FOR ARCHITECTURAL SERVICES.		No

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
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## **Additional Data**

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**Software ID:**

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**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2023**

**Open to Public Inspection**

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
- ▶ **Attach to Form 990.**
- ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
CROSSROADS RHODE ISLAND

**Employer identification number**

05-0259094

**Part I Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art . . . . .				
2 Art—Historical treasures . . . . .				
3 Art—Fractional interests . . . . .				
4 Books and publications . . . . .				
5 Clothing and household goods . . . . .				
6 Cars and other vehicles . . . . .				
7 Boats and planes . . . . .				
8 Intellectual property . . . . .				
9 Securities—Publicly traded . . . . .	X	9	176,875	FMV
10 Securities—Closely held stock . . . . .				
11 Securities—Partnership, LLC, or trust interests . . . . .				
12 Securities—Miscellaneous . . . . .				
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . . . . .				
15 Real estate—Residential . . . . .				
16 Real estate—Commercial . . . . .				
17 Real estate—Other . . . . .				
18 Collectibles . . . . .				
19 Food inventory . . . . .				
20 Drugs and medical supplies . . . . .				
21 Taxidermy . . . . .				
22 Historical artifacts . . . . .				
23 Scientific specimens . . . . .				
24 Archeological artifacts . . . . .				
Other ( HOUSEHOLD AND RELATED ITEMS ) . . . . .	X	85	49,020	
25 Other ▶ ( _____ ) . . . . .				
26 Other ▶ ( _____ ) . . . . .				
27 Other ▶ ( _____ ) . . . . .				
28 Other ▶ ( _____ ) . . . . .				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

	Yes	No
30a		No
31		No
32a		No

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
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## **Additional Data**

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**Software ID:**

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**SCHEDULE O**  
**(Form 990)****Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
Attach to Form 990 or 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

**2023****Open to Public  
Inspection**Department of the Treasury  
Internal Revenue ServiceName of the organization  
CROSSROADS RHODE ISLAND

Employer identification number

05-0259094

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	<p>THE ORGANIZATIONS BYLAWS WERE REVISED AND THE FOLLOWING CHANGES WERE MADE: ARTICLE III, BOARD OF DIRECTORS, SECTION 8 POWERS: THE BOARD SHALL ALSO APPROVE THE COMPENSATION OF THE CHIEF EXECUTIVE OFFICER. ARTICLE IV, OFFICERS, SECTION 1 NUMBER AND TERM: SUCH OFFICERS, OTHER THAN A CHAIR-ELECT, SHALL BE ELECTED FOR A TERM OF THREE (3) YEARS OR UNTIL HIS OR HER SUCCESSION SHALL HAVE BEEN ELECTED AND QUALIFIED. THE OFFICERS, OTHER THAN A CHAIR-ELECT, SHALL BE ELIGIBLE TO SUCCEED THEMSELVES IN OFFICE FOR ONE (1) ADDITIONAL THREE (3) YEAR TERM WITH THE MAJORITY VOTE OF THE BOARD. NOTWITHSTANDING THE FOREGOING, UPON ELECTION OF A CHAIR-ELECT AS PROVIDED BELOW, THE CHAIR SHALL CONTINUE TO SERVE UNTIL SUCH CHAIR-ELECT HAS SERVED ONE (1) YEAR, AT WHICH TIME SUCH CHAIR-ELECT SHALL SUCCEED THE CHAIR. ARTICLE V, EXECUTIVE COMMITTEE, SECTION 1: THE CEO SHALL NOT BE A MEMBER, BUT MAY ATTEND ALL MEETINGS. ARTICLE VI, COMMITTEES OF THE BOARD OF DIRECTORS, SECTION 2: -FINANCE AND AUDIT COMMITTEE: THE FINANCE, AUDIT AND INVESTMENT COMMITTEES WAS COMBINED IN THIS SECTION: THIS COMMITTEE SHALL HAVE RESPONSIBILITY FOR THE FINANCIAL AFFAIRS OF THE CORPORATION. IT SHALL MAINTAIN CONTINUOUS REVIEW OF INCOME AND EXPENDITURES, BUDGETS, AUDIT AND TAX COMPLIANCE AND INVESTMENT OVERSIGHT ON BEHALF OF THE BOARD. THE COMMITTEE SHALL MAKE RECOMMENDATIONS TO THE BOARD ON ALL FINANCIAL MATTERS. THE COMMITTEE SHALL MEET AT LEAST QUARTERLY AND BE MADE UP OF NOT LESS THAN SEVEN (7) MEMBERS OF WHICH TWO (2) SHALL NOT BE DIRECTORS OF THE CORPORATION. THE TREASURER OF THE CORPORATION SHALL ACT AS CHAIR AND REPORT TO THE EXECUTIVE COMMITTEE AND BOARD REGULARLY. RESPONSIBILITIES OF THE COMMITTEE INCLUDE BUT ARE NOT LIMITED TO THE FOLLOWING: SUPERVISION OF ALL MATTERS RELATING TO THE OPERATING FUNDS. PRESENT ACCURATE AND TIMELY FINANCIAL STATEMENT TO THE BOARD. REVIEW AND RECOMMEND YEARLY BUDGET TO BOARD. SUPERVISION OF BUDGET TO ACTUAL OUTCOME. RECOMMENDATION OF INDEPENDENT CPA FIRM. CONSULT WITH INDEPENDENT CPA FIRM REGARDING THE ANNUAL AUDIT, ADEQUACY OF INTERNAL CONTROLS AND MANAGEMENT LETTER. ASSURE COMPLIANCE WITH FEDERAL, STATE AND OTHER REPORTING REQUIREMENTS. INVESTMENT OVERSIGHT, INCLUDING ASSESSING THE PERFORMANCE OF THE INVESTMENT MANAGER. ESTABLISH INVESTMENT PORTFOLIO GUIDELINES AND BENCHMARKS. ANNUALLY REVIEW THE INVESTMENT POLICY STATEMENT (IPS). -COMPENSATION COMMITTEE AND THE RETIREMENT PLAN ADMINISTRATIVE COMMITTEE WAS COMBINED IN THIS SECTION : THIS COMMITTEE SHALL ASSIST AND OVERSEE THE BOARD REGARDING ITS RESPONSIBILITIES FOR OVERSIGHT OF THE CORPORATION'S COMPENSATION PROGRAMS AND THE CORPORATION'S RETIREMENT PLANS WHICH CONSISTS OF A 401 (K) PLAN AND 457 PLAN. THE COMMITTEE SHALL EVALUATE APPROPRIATE COMPENSATION MECHANISMS AND CRITERIA, REGARDING THE ESTABLISHMENT OF POLICIES AND PROCEDURES FOR COMPENSATING OFFICERS AND KEY EMPLOYEES OF THE CORPORATION APPOINTED IN ACCORDANCE WITH THE BYLAWS AND SHALL RECOMMEND TO THE BOARD THE ANNUAL COMPENSATION FOR THE CEO. THE CHIEF FINANCIAL OFFICER WILL FUNCTION AS THE PLAN ADMINISTRATOR AND AGENT FOR LEGAL PROCESS FOR THE RETIREMENT PLANS AND OVERSEE THE PLAN ASSETS. -PROPERTY DEVELOPMENT COMMITTEE WAS ADDED IN THIS SECTION: THIS COMMITTEE IS RESPONSIBLE FOR PROVIDING EXPERTISE AND GUIDANCE TO MANAGEMENT ON THE ACQUISITION, DEVELOPMENT, REHABILITATION, AND MAINTENANCE OF PHYSICAL ASSETS OF THE CORPORATION. THE COMMITTEE SHALL REVIEW PROPOSALS FOR AND MAKE RECOMMENDATIONS ON PROPERTY DEVELOPMENT AND CAPITAL UPGRADES OPPORTUNITIES. THE COMMITTEE SHALL FURTHER PROVIDE GUIDANCE TO MANAGEMENT ON ACTIVITIES FROM PRE-DEVELOPMENT THROUGH PROJECT COMPLETION, INCLUDING BIDDING AND AWARDED OF CONTRACTS OF VENDORS; PROJECT FINANCING; PROJECT SCOPE; AND CONSTRUCTION ACTIVITIES. THE COMMITTEE SHALL WORK WITH THE PRESIDENT AND ADDITIONAL STAFF MEMBERS TO DEVELOP ANNUAL AND FUTURE DEVELOPMENT AND REHABILITATION PLANS ALONG WITH OTHER DUTIES THAT ARE REQUIRED BY THE BOARD. THE MEMBERS OF THIS COMMITTEE ARE EXPECTED TO HAVE ADEQUATE KNOWLEDGE OF BUILDING ISSUES, DEVELOPMENT OF FACILITIES AND MANAGEMENT OF PROJECTS AND FACILITIES. ARTICLE VII, CHIEF EXECUTIVE OFFICER AND PRESIDENT: -UPDATED: TO THE BOARD SHALL EMPLOY A CHIEF EXECUTIVE OFFICER AND PRESIDENT FOR SUCH PERIOD OF TIME UPON SUCH TERMS AND CONDITIONS AS THE BOARD MAY DETERMINE. -ADDED SECTION 1: THE CHIEF EXECUTIVE OFFICER SHALL BE THE CORPORATION'S CHIEF EXECUTIVE OFFICER AND SHALL HAVE AUTHORITY TO EMPLOY AND DISCHARGE EMPLOYEES AS HE OR SHE MAY DEEM NECESSARY. THE CHIEF EXECUTIVE OFFICER SHALL HAVE DIRECT CHARGE OF THE BUSINESS AND AFFAIRS OF THE CORPORATION, SUBJECT TO THE CONTROL OF THE BOARD OF DIRECTORS, AND SHALL BE RESPONSIBLE FOR THE STRATEGIC VISION OF THE CORPORATION AND ITS IMPLEMENTATION, EXTERNAL AFFAIRS RELATING TO THE CORPORATION AND ITS MISSION, AND CAPITAL CAMPAIGNS OF THE CORPORATION. THE CHIEF EXECUTIVE OFFICER SHALL HAVE SUCH ADDITIONAL AUTHORITY AND POWERS AND SHALL PERFORM SUCH FURTHER DUTIES AS MAY, FROM TIME TO TIME, BE ASSIGNED TO THE CHIEF EXECUTIVE OFFICER BY THE BOARD OF DIRECTORS OR THESE BYLAWS. IN THE ABSENCE OF THE CHAIR, CHAIR-ELECT AND VICE CHAIR OF THE BOARD, THE CHIEF EXECUTIVE OFFICER SHALL PRESIDE AT ALL MEETINGS OF THE BOARD OF DIRECTORS. THE CHIEF EXECUTIVE OFFICER (OR HIS/HER DESIGNEE) SHALL SERVE EX OFFICIO WITHOUT VOTE ON THE BOARD AND ALL BOARD COMMITTEES AND SHALL DO AND PERFORM SUCH OTHER DUTIES AS THE BOARD MAY ASSIGN FROM TIME TO TIME. - ADDED SECTION 2: THE PRESIDENT SHALL BE RESPONSIBLE FOR THE DAY-TO-DAY OPERATIONS OF THE CORPORATION, AND SHALL HAVE SUCH DUTIES AND RESPONSIBILITIES AS MAY, FROM TIME TO TIME, BE ASSIGNED BY THE CHIEF EXECUTIVE OFFICER, THE BOARD OF DIRECTORS OR THESE BYLAWS. THE PRESIDENT SHALL REPORT TO THE CHIEF EXECUTIVE OFFICER.</p>
FORM 990, PART VI, SECTION A, LINE 7A	<p>THE ANNUAL MEETING OF THE MEMBERS SHALL BE HELD IN THE MONTH OF APRIL AT SUCH PLACE, DATE AND TIME AS MAY BE DETERMINED BY THE BOARD OF DIRECTORS, FOR THE PURPOSE OF ELECTING INDIVIDUALS TO SERVE AS DIRECTORS OF THE CORPORATION AND TRANSACTING SUCH OTHER BUSINESS AS MAY PROPERLY COME BEFORE THEM. THE BOARD OF DIRECTORS SHALL CONSIST OF AT LEAST 15 AND NO MORE THAN 40 MEMBERS. AND AN EX-OFFICIO MEMBER. AT EACH ANNUAL MEETING, CROSSROAD SHALL ELECT SUCH NUMBER OF DIRECTORS WHOSE TERMS OF OFFICE EXPIRE ON SUCH DATE. DIRECTORS ELECTED TO SERVE ON THE BOARD FOR THE FIRST TIME ARE ELECTED FOR A TERM OF 3 YEARS AND UNTIL THEIR SUCCESSORS ARE CHOSEN AND QUALIFY. DIRECTORS WHO HAVE SERVED A FULL 3 YEAR TERM MAY BE REELECTED TO SERVE FOR UP TO TWO ADDITIONAL 3 YEAR TERMS.</p>
FORM 990,	MEMBERS OF THE ORGANIZATION'S AUDIT COMMITTEE REVIEW THE FORM 990 AND RECOMMEND TO THE BOARD TO

Return Reference	Explanation
PART VI, SECTION B, LINE 11B	ACCEPT THE FORM AS COMPLETED PRIOR TO FILING. THE FORM 990 IS PROVIDED TO EACH DIRECTOR VIA E-MAIL AND EACH DIRECTOR THEN CONFIRMS RECEIPT BY E-MAIL PRIOR TO FILING.
FORM 990, PART VI, SECTION B, LINE 12C	EACH DIRECTOR, PRINCIPAL OFFICER AND MEMBER OF A COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS SHALL ANNUALLY SIGN A STATEMENT WHICH AFFIRMS SUCH PERSON: A) HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY; B) HAS READ AND UNDERSTANDS THE POLICY; C) HAS AGREED TO COMPLY WITH THE POLICY, AND; D) UNDERSTANDS THE CORPORATION IS CHARITABLE AND IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES. PERIODIC REVIEWS SHALL BE CONDUCTED TO ENSURE THE CORPORATION OPERATES IN A MANNER CONSISTENT WITH ITS CHARITABLE PURPOSES AND DOES NOT ENGAGE IN ACTIVITIES THAT COULD JEOPARDIZE ITS TAX-EXEMPT STATUS. THE PERIODIC REVIEWS SHALL, AT A MINIMUM, INCLUDE THE FOLLOWING SUBJECTS: (A) WHETHER COMPENSATION ARRANGEMENTS AND BENEFITS ARE REASONABLE, BASED ON COMPETENT SURVEY INFORMATION, AND THE RESULT OF ARM'S LENGTH BARGAINING; (B) WHETHER PARTNERSHIPS, JOINT VENTURES, AND ARRANGEMENTS WITH MANAGEMENT ORGANIZATIONS CONFORM TO THE CORPORATION'S WRITTEN POLICIES, ARE PROPERLY RECORDED, REFLECT REASONABLE INVESTMENT OR PAYMENTS FOR GOODS AND SERVICES, FURTHER CHARITABLE PURPOSES AND DO NOT RESULT IN INUREMENT, IMPERMISSIBLE PRIVATE BENEFIT OR IN AN EXCESS BENEFIT TRANSACTION.
FORM 990, PART VI, SECTION B, LINE 15	THE PROCESS OF DETERMINING THE PRESIDENT/CEO'S SALARY IS THE RESPONSIBILITY OF THE COMPENSATION COMMITTEE. THE COMMITTEE CONSISTS OF FIVE BOARD MEMBERS AND TWO-THIRDS OF THE MEMBERS PRESENT WILL CONSTITUTE A QUORUM. THE COMMITTEE DIRECTS ADMINISTRATION TO OBTAIN, REVIEW AND ASSIMILATE COMPARABLE COMPENSATION DATA FOR THE PRESIDENT/CEO AND KEY EXECUTIVE OFFICERS NO LESS THAN TWELVE MONTHS OR NO MORE THAN TWENTY-FOUR MONTHS. ANNUALLY, THE COMMITTEE WILL REVIEW AND RECOMMEND TO THE BOARD, ORGANIZATION GOALS AND OBJECTIVES FOR THE PRESIDENT/CEO AT THE END OF EACH YEAR, EVALUATE THE PERFORMANCE AGAINST THESE GOALS, AND RECOMMEND TO THE BOARD ANY SALARY ACTION TO BE TAKEN. WHEN MAKING ITS RECOMMENDATION FOR THE PRESIDENT/CEO'S SALARY, THE COMPENSATION COMMITTEE ALSO FACTORS IN THAT THE PRESIDENT/CEO OVERSEES THE MANAGEMENT OF THREE LOW-INCOME HOUSING TAX CREDIT PARTNERSHIPS IN ADDITION TO THE ACTIVITIES OF CROSSROADS RHODE ISLAND. THE COMPENSATION COMMITTEE DELEGATES TO THE PRESIDENT THE GOAL SETTING, EVALUATION, AND ANY SALARY RECOMMENDATIONS FOR THE KEY EXECUTIVES/OFFICERS OF THE ORGANIZATION AND WILL HAVE THE RESPONSIBILITY OF REVIEWING AND APPROVING THESE SALARY ACTIONS.
FORM 990, PART VI, SECTION C, LINE 19	DOCUMENTS ARE MADE AVAILABLE UPON REQUEST.
FORM 990, PART XII, LINE 2C	THE ORGANIZATION DID NOT CHANGE EITHER ITS OVERSIGHT PROCESS OR SELECTION PROCESS DURING THE TAX YEAR.

## **Additional Data**

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**SCHEDULE R  
(Form 990)**

**Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

**2023**

**Open to Public  
Inspection**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization  
CROSSROADS RHODE ISLAND

Employer identification number

05-0259094

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
<b>(1)</b> KINGSTOWN CROSSINGS LP 160 BROAD STREET PROVIDENCE, RI 02903 26-4588254	OWNING AND OPERATING THE LOW-INCOME HOUSING	RI						No			No	
<b>(2)</b> KINGSTOWN CROSSINGS II LP 160 BROAD STREET PROVIDENCE, RI 02903 26-4588307	OWNING AND OPERATING THE LOW-INCOME HOUSING	RI						No			No	
<b>(3)</b> TRAVELERS AID HOUSING LP 160 BROAD STREET PROVIDENCE, RI 02903 71-0891243	OWNING AND OPERATING THE LOW-INCOME HOUSING	RI						No			No	
<b>(4)</b> SUMMER STREET HOUSING PARTNERS I LP 160 BROAD STREET PROVIDENCE, RI 02903 88-4133888	OWNING AND OPERATING THE LOW-INCOME HOUSING	RI						No			No	
<b>(5)</b> SUMMER STREET HOUSING PARTNERS I LP 160 BROAD STREET PROVIDENCE, RI 02903 92-0569793	OWNING AND OPERATING THE LOW-INCOME HOUSING	RI						No			No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
<b>(1)</b> TA HOUSING INC 160 BROAD STREET PROVIDENCE, RI 02903 04-3686119	LOW INCOME HOUSING	RI	CROSSROADS RHODE ISLAND	C			100.000 %		No
<b>(2)</b> 160 BROAD STREET CONDO ASSOCIATION 160 BROAD STREET PROVIDENCE, RI 02903 05-0460342	CONDO ASSOCIATION	RI	CROSSROADS RHODE ISLAND	C			60.000 %		No
<b>(3)</b> NK HOUSING INC 160 BROAD STREET PROVIDENCE, RI 02903 26-4588109	LOW INCOME HOUSING	RI	CROSSROADS RHODE ISLAND	C			100.000 %		No
<b>(4)</b> NH HOUSING II INC 160 BROAD STREET PROVIDENCE, RI 02903 26-4588181	LOW INCOME HOUSING	RI	CROSSROADS RHODE ISLAND	C			100.000 %		No
<b>(5)</b> SUMMER STREET HOUSING I INC 160 BROAD STREET PROVIDENCE, RI 02903 88-4130406	LOW INCOME HOUSING	RI	CROSSROADS RHODE ISLAND	C			100.000 %		No
<b>(6)</b> SUMMER STREET HOUSING I INC 160 BROAD STREET PROVIDENCE, RI 02903 88-4137913	LOW INCOME HOUSING	RI	CROSSROADS RHODE ISLAND	C			100.000 %		No

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity . . . . .
- b** Gift, grant, or capital contribution to related organization(s) . . . . .
- c** Gift, grant, or capital contribution from related organization(s) . . . . .
- d** Loans or loan guarantees to or for related organization(s) . . . . .
- e** Loans or loan guarantees by related organization(s) . . . . .
- f** Dividends from related organization(s) . . . . .
- g** Sale of assets to related organization(s) . . . . .
- h** Purchase of assets from related organization(s) . . . . .
- i** Exchange of assets with related organization(s) . . . . .
- j** Lease of facilities, equipment, or other assets to related organization(s) . . . . .
- k** Lease of facilities, equipment, or other assets from related organization(s) . . . . .
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s) . . . . .
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .
- o** Sharing of paid employees with related organization(s) . . . . .
- p** Reimbursement paid to related organization(s) for expenses . . . . .
- q** Reimbursement paid by related organization(s) for expenses . . . . .
- r** Other transfer of cash or property to related organization(s) . . . . .
- s** Other transfer of cash or property from related organization(s) . . . . .

	Yes	No
<b>1a</b>	Yes	
<b>1b</b>		No
<b>1c</b>		No
<b>1d</b>	Yes	
<b>1e</b>		No
<b>1f</b>		No
<b>1g</b>		No
<b>1h</b>		No
<b>1i</b>		No
<b>1j</b>		No
<b>1k</b>		No
<b>1l</b>	Yes	
<b>1m</b>		No
<b>1n</b>		No
<b>1o</b>		No
<b>1p</b>		No
<b>1q</b>	Yes	
<b>1r</b>		No
<b>1s</b>		No

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
<b>(1)</b> KINGSTOWN CROSSINGS LP	D	258,592	COST
<b>(2)</b> KINGSTOWN CROSSINGS LP	L	64,231	COST
<b>(3)</b> KINGSTOWN CROSSINGS LP	D	24,083	COST
<b>(4)</b> KINGSTOWN CROSSINGS LP	Q	364,110	COST
<b>(5)</b> KINGSTOWN CROSSINGS II LP	D	400,000	COST
<b>(6)</b> KINGSTOWN CROSSINGS II LP	D	109,000	COST
<b>(7)</b> KINGSTOWN CROSSINGS II LP	L	38,548	COST
<b>(8)</b> KINGSTOWN CROSSINGS II LP	D	18,839	COST
<b>(9)</b> KINGSTOWN CROSSINGS II LP	Q	316,106	COST
<b>(10)</b> NK HOUSING INC	D	889,969	COST
<b>(11)</b> NK HOUSING II INC	D	10,711	COST
<b>(12)</b> SUMMER STREET HOUSING I INC	D	6,602,052	COST
<b>(13)</b> SUMMER STREET HOUSING I INC	D	2,059,402	COST
<b>(14)</b> TRAVELERS AID HOUSING LP	D	1,309,270	COST
<b>(15)</b> TRAVELERS AID HOUSING LP	D	574,687	COST
<b>(16)</b> TRAVELERS AID HOUSING LP	D	568,629	COST
<b>(17)</b> TRAVELERS AID HOUSING LP	D	400,000	COST
<b>(18)</b> TRAVELERS AID HOUSING LP	L	87,676	COST
<b>(19)</b> TRAVELERS AID HOUSING LP	D	980,065	COST
<b>(20)</b> TRAVELERS AID HOUSING LP	D	523,113	COST
<b>(21)</b> TRAVELERS AID HOUSING LP	Q	1,221,269	COST
<b>(22)</b> TRAVELERS AID HOUSING LP	A	39,816	COST



**Part VII Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference

Explanation

Schedule R (Form 990) 2023

**Additional Data**[Return to Form](#)

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**Software Version:**